# EPH

# 2020 financial results and ESG update

10th May 2021



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□ The Information contains certain measures that are not measures defined by International Financial Reporting Standards, namely, EBITDA, Adjusted EBITDA, Proforma Adjusted EBITDA, Capital Expenditures, Free Cash Flow, Cash Conversion Ratio, Group Cash Conversion Ratio, Gross Debt, Cash and Cash Equivalents, Net Debt, Net Leverage Ratio. These measures do not represent the measures of the same or similar names as may be defined by any documentation for any financial liabilities of the Group

The Information should be read in conjunction with the "Consolidated annual report for the year 2020" as published on <u>www.epholding.cz</u>

# Content

### Key highlights

- Group overview
- ESG and sustainability
- Key takeaways
- Appendix
  - EP Infrastructure
  - EP Power Europe
  - Other





### **Executive summary**

**\Box** In 2020<sup>(1,2)</sup> EPH is proud to present it reached:

- Consolidated sales of EUR 8,531 million (EUR 8,572 million in 2019)
- Pro-forma Adjusted EBITDA of EUR 2.1 billion (EUR 2.1 billion in 2019)
- Net Leverage Ratio of EUR 2.0x (EUR 2.4x in 2019)
- Group Cash Conversion Ratio at approx. 82% (83% in 2019)
- Energetický a průmyslový holding ("EPH" or together with its subsidiaries "the Group") is a unique vertically integrated energy utility, which covers the complete value chain ranging from natural gas transmission, gas storage, gas, heat and electricity distribution and supply, highly efficient cogeneration as well as power and heat generation
- EPH assets are located in low-risk economies: the Czech Republic, Slovakia, Germany, Italy, the UK, Ireland and France
- □ Approx. 88% of 2020 Group's Adj. EBITDA is generated from regulated and / or long-term contracted predominantly energy infrastructure and generation assets and has predictable and stable cashflows with excellent cash conversion
- Low indebtedness fully evidenced by net leverage ratio is comparable or even lower to its peers
- Group materially extended debt maturity profile especially thanks to EPIF 2028 and 2031 bonds and EPH EUR 1bn 2024 bank facilities with only minor maturities until the end of 2023
- Thanks to infrastructure nature of the business, EPH was resilient to shock caused by Covid 19. At the same time, EPH has devoted huge effort to protect the employees and to deliver critically needed products and services to the customers
- □ EPH is a European leader in **decarbonisation** and **transitioning** from coal to non-coal assets and focuses on natural gas, apart from renewable power generation, as a key bridging fuel in the transition period towards reaching the net zero carbon future
- Emission intensity of Group declined by 47% between 2014 and 2020 saving approx. 21 mt of CO2 p.a. compared to 2014
- 81% of net power produced in 2020 by EPH was from zero or low carbon-intensive sources and it is constantly expanding the share of such energy generation in the portfolio

<sup>1.</sup> All figures in the presentation calculated on fully consolidated basis, unless explicitly stated otherwise

<sup>2.</sup> For definitions of selected indicators and ratios see Appendix

## Key Strengths



## EPH at glance

#### **EPH overview**

- □ A Prague-based vertically-integrated energy group
- Lt consists of two key pillars:

#### EP Infrastructure ("EPIF")

- Gas Transmission in Slovakia
- Gas and Power Distribution in Slovakia
- Gas Storage in the Czech Republic, Slovakia and Germany
- Heat Infrastructure in the Czech Republic
- Generates vast majority of EPH Adjusted EBITDA (74% in 2020<sup>(1)</sup>) and has an excellent cash conversion of 87%
- Regulated or long-term contracted businesses
- □ Marginal CO<sub>2</sub> footprint (1% of EPH CO<sub>2</sub> emissions in 2020)

#### **EP Power Europe ("EPPE")**

- □ Electricity generation (including related activities) mainly in Italy, the UK, Germany, Ireland, Slovakia and France and lignite mining in Germany
- □ Stable and resilient business with high and increasing share of contracted and semi-regulated business (approx. 60% in 2020)
- High cash conversion of 76% in 2020
- □ European leader in transitioning from coal to non-coal assets continuously decreasing the share of coal in its fleet
  - Over EUR 1.5bn investments into zero or low emission sources spent recently or already committed
  - Continuous increase of the contribution to EPH total Adjusted EBITDA
- **\Box** Emission intensity of EPH **declined by 47%** between 2014 and 2020, which resulted in **saving of 21 mt of CO<sub>2</sub> p.a.**
- A further substantial decrease is planned:
  - □ Approx. 80% of our hard coal fired power plants will be closed by 2023
  - □ 100% of our hard coal fired powerplants will be closed by 2025
  - □ All non-German operations to abandon lignite as primary fuel by 2030
- □ EPH consolidated companies employ over **11,000 employees** 
  - 1. For definitions of selected indicators and ratios see Appendix
  - 2. Operating data for year 2020 and 2019 as presented in EPH Annual report 2020 and 2019

3. The capacity as of 2020 was pro-forma adjusted for Provence 5 power plant in France as it was effectively in a stand-by mode (to be completely closed in Q2 2021)

#### KPIs of the Group<sup>(2)</sup>

Natural Cap		2020	2040
Natural Gas		2020	2019
Gas transmission capacity	bcm	88.7	84.3
Gas transmission / distribution	bcm	57.0 / 5.5	69.1 / 5.3
Gas storage capacity	TWh	64.2	60.8
Heat and Power		2020	2019
Installed capacity (net) (3)	$\mathrm{GW}_{\mathrm{e}}$	11.0	13.0
Power production (net)	TWh <sub>e</sub>	38.1	33.4
Power distribution	TWh <sub>e</sub>	5.9	6.2
Heat supplied	PJ	19.8	22.7
ESG indicators		2020	2019
Share of zero or low carbon intensive sources on power production	%	81	79
Emission intensity	tCO <sub>2</sub> /GWh	458	465

#### Geographic presence of EPH



### Overview of Financials<sup>1,2</sup>

€m		2020	2019	2018	2017
INCOME STATEMENT					
Sales	€m	8,531	8,572	7,072	6,005
Adjusted EBITDA	€m	2,198	2,096	1,808	1,859
Pro-Forma and other adjustments	€m	(82)	15	50	66
Pro-Forma Adjusted EBITDA	€m	2,115	2,111	1,858	1,925
Profit for the year	€m	1,656	803	630	872
BALANCE SHEET					
Total assets	€m	18,052	16,689	13,329	12,791
CAPEX	€m	391	364	379	441
Net Financial Debt	€m	4,255	5,110	5,039	5,446
RATIOS					
Adjusted EBITDA Margin	%	26%	24%	26%	31%
Cash Conversion ratio	%	82.21%	82.63%	79.04%	76.28%
Net Leverage Ratio <sup>3</sup>	х	2.0x	2.4x	2.7x	2.8x

#### **Consolidated Assets**

#### **Consolidated Sales**

EUR bn

#### **Pro-Forma Adjusted EBITDA**

Net leverage ratio<sup>3</sup>











Note: Figures may not add up due to rounding

1. As per 2020, 2019, 2018 and 2017 audited financial statements

2. For definitions see Appendix

3. Multiple of Pro-forma Adjusted EBITDA

### **ESG** pillars



### **ENVIRONMENT**

#### Our role

- 76% of EPH's Adj. EBITDA is derived from Gas Transmission, Gas and Power Distribution, Gas Storage, Renewables and other activities, which are minor GHG emitters responsible for only 1% of our total GHG emissions
- EPH has focused on low carbon intensive production and renewables rather than on traditional fossil fuel assets; this is supported by the fact that only 19% of the power produced in 2020 was generated by hard-coal or lignite power plants, mostly in Must Run regime or by highly efficient CHPs

#### Efficiency

- ❑ The initiatives realized or announced by EPH for 2014-2023 reduce annual CO<sub>2</sub> emissions by c. 29 mt. We hold a leading position in respect of decarbonization efforts in the EU as documented by 12% share on overall CO<sub>2</sub> reduction in the EU in the period 2014-2018
- □ The emission intensity of our assets declined between 2014-2020 by 47% and we plan further substantial decrease
- Our goal is to save 42 mt of CO<sub>2</sub> annually by 2035



The governance of EPH and its subholdings is based on a two-tier management structure comprising the Board of Directors and the Supervisory Board

- Promoting ethics
- Economic sustainability
- ✓ Risk management
- Progress on goals and commitments
- Responsible finance
- Responsible funding
- Regulatory compliance
- Efficient management
- ✓ Open and honest communication with all stakeholders incl. NGOs
- ✓ EPH Group wide ESG policies and two Health, Safety and Environmental Committees in place setting the ESG relevant framework across the EPH Group

# SOCIAL

#### **Health and Safety**

- EPH did not report any fatal injury among employees in 2020
- All EPH Group companies are compliant with the legislative requirements in the H&S area in the countries in which they operate
- 65% of EPH's employees work in companies that are certificated under OHSAS 18001/ISO 45001

#### **Employees**

- Equal and fair treatment
- Healthy and safe working conditions
- ✓ EPH is a proud employer of 284 employees with various disabilities
- ✓ 88% of employees is covered by numerous collective bargaining agreements

FPH

#### Summary capital structure

Fully consolidated basis (€m)	31 December 2020
Gross Debt	6,020
Cash and Cash Equivalents	1,765
Net Debt	4,255
Pro-Forma Adjusted EBITDA <sup>1</sup>	2,115
Net debt / Pro-Forma Adjusted EBITDA	2.01x

#### **EPH** financial policy

#### Conservative financial profile and policy

- EPH maintains highly conservative capital structure, with low indebtedness and minor maturities until 2024
- Approx. 88% of EPH group Net Financial Debt is located within EP Infrastructure subgroup contributing approx. 74% to the EPH Group Adjusted EBITDA; i.e. a majority of EPH Group indebtedness is in a purely infrastructure part of the group
- Rest of the group represents only approx. 12% of EPH group Net Financial Debt against approx. 26% contribution to Adjusted EBITDA

#### **EPH** financial policy

- Predictable and stable cashflows with excellent cash conversion
  - Low levels of maintenance capital expenditures provide for strong cash conversion
  - Historical cash conversion ratios of over 75%
- Disciplined and conservative acquisition strategy
  - Focus on assets with high level of predictability of the operations backed by:
    - regulation and /or
    - state backed schemes like capacity market payments, green bonuses, Must Run regimes etc.
- Resilient business managed and operated by a highly competent and experienced management team with a proven track-record
  - Experienced management with proven operational trackrecord
  - Successful track-record of EPH in cost and asset management and optimisation of acquired assets
  - Disciplined focus on value-creating projects
  - Strong focus on TCO (Total Cost of Ownership), seeking optimal and sound economic conditions (including financing) for each investment

### Gross debt overview as of 31 March 2021<sup>1</sup>



#### Debt breakdown by instrument<sup>2</sup>



#### Commentary

- As of 31 March 2021 the EPH Group had EUR 2.1bn of undrawn credit lines with a weighted average duration of 2.5 years
- On 17 March 2020, EPH FIN CZ issued 5-year senior unsecured bond (guaranteed by EPH) in the total amount of CZK 5bn bearing fixed interest rate of 4.5% per annum. During July 2020, the issuance was successfully increased to maximum volume of CZK 7.5bn
- On 25 June 2020, eustream issued 7-year senior unsecured bond in the total amount of EUR 500m bearing fixed interest rate of 1.625% per annum
- On 15 July 2020, the Group repaid bonds issued by SPP Infrastructure Financing B.V. in 2013 in the nominal amount of EUR
   750m using combination of proceeds from 2027 bonds issued by eustream (EUR 500m) on 25 June 2020 and own sources
- On 2 March 2021, EPIF successfully placed at par its offering of 10-year bond of EUR 500m. In 2021 the proceeds and own cash were used to repay EUR 400m term loan due in 2025, and were used to repay selected existing facilities in April 2021: (i) EUR 135m Schuldschein I due in 2024, (ii) EUR 48m Schuldschein II due in 2026 and (iii) EUR 70m private placement due in 2027
- On 16 March 2021, EPH signed a new 3Y bank financing agreement for the total amount of EUR 1bn. Consisting of term loan EUR 500m and revolving credit facility EUR 500m. The part of funds were used for repayment of bank debts of EPPE non-coal assets and rest of the facility can be used for general corporate purposes excluding any coal-related activities
- SPPD intends to refinance its existing EUR 500m bond maturing in June 2021 through issuance of a long-term bond with the same nominal amount in Q2 2021

1. Showing data as of 31 March 2021 instead as of 31 December 2020 due to a series of changes made in Q1 2021, for more details please see Commentary part

2. Excluding operating leases

FPH <sup>3.</sup> Excluding financial leases and factoring

#### Utilization of bank financing



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All infrastructure assets are grouped under EPIF, while EPPE offers a platform for opportunities in power generation, renewables and waste to energy



Speicher

- Not formally part of EPPE but presented under EPPE due to same business scope. EPH holds a 33% stake in SE with a put-call
  option structure for additional 33% after certain conditions are met
- 4. Including management control
- 40.45% controlled directly and 56.15% is controlled by SPP Infrastructure. EPIF stake in SPP infrastructure is 49% including management control; considers own shares held in Nafta
- 6. 65% is controlled by Nafta and 35% is owned by SPP infrastructure
- 7. Other assets primarily comprise sourcing and logistics
- 8. EPPE holds 75.5% stake in total (following the sale of 49% stake in EPNEI to LEAG



### **EP Infrastructure highlights**

### **EP Infrastructure**

# BBB<br/>Outlook: stableBaa3<br/>Outlook: stableBBB-<br/>Outlook: stableS&P GlobalMOODY'SFitchRatings

- ✓ EPIF owns and operates essential infrastructure assets in stable and developed markets of Slovakia, the Czech Republic and Germany
- ✓ EPIF consists of four principal segments: gas transmission, gas and power distribution, gas storage and heat infra
- ✓ All EPIF assets have stable and resilient cash flows
- ✓ EPIF's assets are strategic and vital for the region; major subsidiaries are co-owned by the Slovak Republic ensuring stakeholder alignment, whereby EPIF keeps management control over all its subsidiaries<sup>(1)</sup>. EPIF is a major contributor in form of dividends and taxes to the Slovak state tax revenue
- ✓ EPIF was the first company in the CEE to obtain an ESG Rating by S&P, supporting us to better identify opportunities and to strengthen our sustainability commitment<sup>(2)</sup>

#### EPIF operates critical energy infrastructure

- Active in gas transmission, gas and power distribution, heating infrastructure and gas storage
- Our assets are regulated and/or long-term contracted

#### Track record of stable and resilient performance

- □ EPIF has historically achieved a solid track record of growth through value-accretive acquisitions and organic growth projects, which now turns into a stable and resilient performance
- □ Further development and optimization opportunities, as well as selective bolt-on M&A opportunities, provide potential avenues for continued growth

#### Large and diversified asset base

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- Diversified across multiple types of infrastructure, which contributes to EPIF's stability
- No exposure to a single asset type

#### Partnership with public entity further contributes to a high degree of stability

- Aligned goals and targets with local public partners, while keeping management control
- Both EPH and EPIF are private enterprises with shareholder interests as the main priority

#### Strong cash flow generation

- Adjusted EBITDA (EUR 1.6bn in 2020 and EUR 1.7bn in 2019), with a strong cash conversion (approx. 87% in 2020 and 87% in 2019)
- Some of the networks we operate are newly-built or have been rebuilt recently
- Regulatory framework motivates us to optimize (not maximize) investments

#### Value-driven management team with a proven track record

- □ Experienced and well-structured stable management team
- Deriven track record in spotting and extracting value, implementation and integration

1. Minority shareholders include (i) the Slovak Republic in eustream, SPPD, SPPS and SSE; (ii) Slovak Republic and other minor shareholders in Nafta, Nafta Speicher and Pozagas; (iii) City of Pilsen in Plzeňská teplárenská 2. EPIF score was 65/100 points awarded by S&P in April 2020

### EP Power Europe highlights

### **EP Power Europe**

- ✓ EPPE owns operations across developed markets including the UK, Italy, Ireland, France and Germany
- ✓ Approx. 60% of the EPPE Group Adjusted EBITDA comes from contracted or regulated activities
- ✓ EPPE focuses on power generation and renewable energy (like biomass) including development of wind and solar powerplants
- ✓ EPPE provides security of supply through a fleet of controllable and flexible power plants
- ✓ 75% of installed capacity comes from zero or low carbon-intensive sources<sup>(2)</sup>
- ✓ 84% of power in 2020 was produced from zero or low carbon-intensive sources
- ✓ Constant emission intensity decrease
- Leading EU player in decarbonization of conventional power plants
- ✓ Favourable position in merit order
- Coal power generation and mining activities financed solely from equity

#### A fleet of safe and controllable power generation and renewable assets

- □ EPPE owns operations across developed markets including the UK, Italy, Ireland, France and Germany with a focus on power generation and sophisticated renewable energy (biomass)
- □ EPPE's power generation portfolio provides a balanced and diversified mix of thermal and biomass power plants and other renewable sources, which provides a strong security of supply

#### Low leverage, strong and predictable cash-flow generation, conservative funding

- Approx. 60% of the EPPE Group Adjusted EBITDA comes from contracted or regulated activities (e.g., CFD contract in the UK, Green Energy subsidy and Must Run contract in Italy)
- □ Cash conversion ratio above 60% (76% in 2020<sup>(1)</sup> and 69% in 2019<sup>(1)</sup>)
- Net cash positive with very low gross debt
- Resilient performance results even during problematic market conditions
- Coal power generation and mining activities financed solely from equity

#### Responsible and environmentally sustainable operations

- □ EPPE is committed to operating its portfolio responsibly to gradually reduce environmental footprint, meet interests of all key stakeholders and stands ready to meet its liabilities, particularly associated with future decommissioning and re-cultivations
- □ 75% of installed capacity comes from zero or low carbon-intensive sources
- □ 84% of power in 2020 was produced from zero or low carbon-intensive sources

#### Leading EU player in decarbonization

- Closure of 4 coal-fired power plants in 2021 and 2022 with an installed capacity of 1,947 MW (Provence 5 and Emile Huchet 6 in France, and Mehrum and Deuben in Germany) ahead of planned coal exit in particular countries
- Clear path to close other coal and oil-fired power plants (e.g. Kilroot (513 MW) in Northern Ireland in 2023)
- Massive investments in carbon footprint reduction (EUR 1 bn in the last 5 years), additional EUR 0.5 bn to CCGTs/OCGTs in coming 3 year and further investments of hundreds of millions EUR in Germany

#### Strong position in international commodity markets

□ Via its group trading arms, EP Commodities and EP Resources, EPPE has a significant presence in international power, gas, carbon and other commodity markets

#### Value-driven management team with a proven track record

- Experienced and well-structured stable management team
- Proven track record in spotting and extracting value, implementation and integration

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<sup>1.</sup> Based on 2020 and 2019 financials

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# Since we published our first ESG presentation in December 2020, we have realized a significant progress in this vital area

# We have announced closures of five major coal and lignite power plants in Germany, France and Northern Ireland

- Ahead of the official French coal phase-out date, we will shut down coal power plants Provence 5, located in Bouches du Rhone, in Q2 2021 and Emile Huchet 6, located in Moselle, in Q1 2022. Total installed capacity of both plants represents 1190 MW
- In Germany, based on results of the second German coal phase-out auction, the Mehrum hard coal power plant (net installed capacity 690 MW) and Deuben lignite power plant (net installed capacity 67 MW) are planned to be closed in the course of 2021. At Mehrum, the closure is subject to review of the transmission system operator as the plant could be considered relevant for power grid stability
- In Northern Ireland, in Kilroot, the Group has been awarded with 10-year capacity contracts starting in 2023 and 2024. To honour the contracts, the Group plans to build two modern highly efficient gas units (app. 700MW, operational in 2023) while decommissioning the existing hard coal and oil assets (total installed capacity 513 MW) in 2023

#### We have signed a contract on development of 300 MW wind parks

- EP New Energies, by the EPH Group owned renewables developer, selected GE Renewable Energy (GE) to supply top class 50 wind turbines, each with 6 MW rated capacity
- The approval procedures for the projects will start as early as this year with the first construction to start in 2023. This step is part of EPH Group's renewable energy strategy to transform real estate capabilities and former open-cast lignite mining areas by implementing onshore wind energy and photovoltaics

#### We have introduced additional ESG policies, broadening the scope of covered areas

In March 2021, the EPH Board approved additional set of ESG policies, complementing existing policies which were historically implemented on EPH or its sub-holdings (such as EP Infrastructure and EP Power Europe). The areas newly covered include, among others, the asset integrity management, cybersecurity, whistle-blowing, diversity or biodiversity. The policies are to be implemented across EPH Group companies throughout 2021. Majority of the policies are publicly available on our website<sup>1</sup>



#### EPH is highly committed to environmental, social and safety aspects of its operations

- Sustainability, social, health and safety topics are cornerstones of EPH's operations
- EPH already implemented and continues to pursue a number of initiatives to materially decrease its environmental footprint, whilst keeping focus on social, health and safety aspects of this strategy
- To assure even greater focus and best practice governance, EPH installed Mr. Gary Mazzotti as the independent member of the boards of directors of EPIF and EPPE in charge of the ESG agenda

# Vast majority of EPH's financial results is stemming from infrastructure assets with negligible $CO_2$ footprint

- □ EPH consists of two pillars: EP Infrastructure (EPIF) and EP Power Europe (EPPE). As the name suggests, EPIF owns and operates infrastructure assets while EPPE owns and operates power and heat generation assets
- ❑ Vast majority of our Adjusted EBITDA is generated from regulated and/or long-term contracted businesses of EPIF having only a marginal CO₂ footprint (68% of Adjusted EBITDA in 2020; 1% of CO₂ emissions). These include gas transmission, gas and power distribution or gas storage. Together with renewable generation of EPPE, these segments with minimal emissions footprint contributed 76% of EPH Adjusted EBITDA in 2020 and this share is expected to significantly improve in the future
- The gas infrastructure assets also contribute through gas transmission, distribution, storage and supply to final consumers to secure reliable supply of natural gas which we view as the key bridging fuel in the transition period towards reaching the net zero carbon future

#### EPH is (largely through EPPE) a major contributor to reduction of CO<sub>2</sub> footprint in the EU

- □ The initiatives realized or announced by EPH for 2014-2023 reduce annual CO<sub>2</sub> emissions by c. 29 mt<sup>1</sup>. We hold a leading position in respect of decarbonization efforts in the EU as documented by 12% share on overall CO<sub>2</sub> reduction in the EU in the period 2014-2018<sup>2</sup>
- **The emission intensity** of our assets **declined between 2014-2020 by 47%** and we plan further substantial decrease
- Our goal is to save more than 42Mt of CO<sub>2</sub> annually by 2035

<sup>2.</sup> Data on CO2 emissions by sector in the EU for 2019 or 2020 were not available on Eurostat at the time of preparing this presentation



<sup>1.</sup> Along with reducing production at existing coal plants

#### EPH is one of the leading players in decarbonization of conventional power plants

- In our decarbonization efforts, we strive to seek real solutions not merely offloading but truly decommissioning the most carbon-intensive sources while investing and actively converting our plants to low-carbon or fully renewable sources
- We endorse decarbonization efforts and actively pursue them. As a major European energy player, EPH acknowledges its role in the energy transition and supports the process by already realized as well as planned decommissioning and conversion projects
- For each of the assets we have prepared a clear transition plan. In cases without any restrictions (power system stability, social or other) we typically implement the transition very quicky (e.g. Mehrum 2021, Provence 5 and Emile Huchet 6 in France during 2021/2022). In the remaining cases with restrictions we strive to communicate with the regulators and/or stakeholders to agree upon the fastest possible transition that would reflect the specific requirements and constraints. In case of predominantly lignite-based Czech CHPs<sup>1</sup>, we have laid down a roadmap to convert the assets to a balanced mix of gas and biomass units by 2028/2029, although no official coal phase-out date has been announced by the Czech government and a new regulatory framework to support much faster decarbonization is still discussed

#### EPH massively invests in carbon footprint reduction

- In the last 5 years EPH invested over EUR 1 bn into zero and/or low carbon footprint power plants (primarily biomass and modern CCGTs). In 2021, EPH will commence development of modern and efficient OCGT units in Northern Ireland, replacing the Kilroot coal and oil units, and a new 800 MW CCGT unit at Tavazzano and Montanaso power plant in Italy. In Mibrag, among other green projects, we intend to develop and operate two major wind farms on former sites of United Schleenhein mine and Profen mine, accompanied by a photovoltaic power plant powering the adjacent buildings and facilities. The total development CAPEX for these projects aimed at further substantial reduction of CO<sub>2</sub> emissions will exceed EUR 1 bn.
- EPH continues to invest to developing a fleet of dispatchable modern low carbon footprint assets (biomass, waste to energy, natural gas, and storage), to either replace its existing coal fired power plants or to build completely new ones to back up intermittent renewables and provide much needed security of supply. Beyond that we invest into cutting edge technologies and innovations involving storage, hydrogen and smart technology couplings

#### EPH through EPPE operates a balanced portfolio of power generation assets with a key weight on natural gas

- The share of coal generation in our portfolio dropped in 2020 to 19% of which ca 1/3 are CHPs<sup>1</sup> operated in highly efficient cogeneration mode. The share will further decline as large portion of coal-based assets will be either decommissioned or shifted to capacity reserve or converted to zero or low carbon footprint technologies
- Already by 2023, ca 80% of our remaining installed capacity in hard coal will be closed, while all our hard coal fired power plants will be closed by 2025. The fleet of lignite CHPs which will be operated beyond 2025, is predominantly represented by highly efficient heating plants, supplying residential and commercial customers with heat, with clear conversion strategy to low-emission fuels
   Combined heat and power



# Installed capacity in coal will gradually decline as a result of both decommissioning and conversion projects



#### Installed capacity development: Low or zero emission capacities vs. coal capacities (GW)<sup>1,2</sup>

Hard coal + Lignite Low-carbon technologies (mainly gas, biomass, renewables)

- Total installed capacity in hard coal and lignite of ca 3.2 GW<sup>1</sup> as of 2020 will gradually decline as the coal-fired power plants in our portfolio will be either decommissioned or converted to a more environmentally friendly fuel source in near or not too distant future. Current operations of our conventional assets are often driven by stability needs of electricity grids (e.g. coal power plant Kilroot in the UK, which will be however decommissioned in 2023) or are a vitally needed, irreplaceable source of power (Fiume Santo in Sardinia, Italy). Specifically in Germany, our transition plans are a key part of *Kohleausstieg* plans coordinated with the German federal government
- Major coal decommissioning and conversion projects have already been realized, primarily in the UK where we decommissioned Eggborough power plant (1,960 MW) and converted Lynemouth power plant to pure biomass (396 MW). Furthermore, closures of four additional power plants in France and Germany with total capacity of 1,947 MW have been announced (to be shut down in 2021 / Q1 2022), followed by coal and oil units in Kilroot to be decommissioned in 2023 (513 MW). Overview of realized and planned closures and conversion projects is presented on the following slide
- The remaining installed capacity in lignite is operated in highly-efficient cogeneration mode (CHPs located mainly in the Czech Republic) supplying heat to district heating networks. This avoids a lot of primary energy that would otherwise be needed, resulting in overall CO<sub>2</sub> savings
- 1. Operating data are presented consistent with IFRS consolidation scope, excluding equity consolidated companies such as LEAG and SE. Buschhaus power plant is excluded from 2016 onwards as it was placed into stand-by mode in 2016 and decommissioned in 2020. The power plant Provence 5 was excluded from 2020 capacity as it was effectively in a stand-by mode (to be completely closed in Q2 2021). The scope does not include the Schkopau power plant where EPH will likely increase its share from 42% to 100% in October 2021 as a result of historical agreements
- 2. Projections of future development of installed capacity are only indicative and are based solely on management estimates in respect of closures and refurbishments of individual plants. This
- forward-looking information is subject to future management decisions, market development as well as numerous risks and uncertainties

# EPH actively decommissions coal-fired power plants or converts them to low or zero carbon capacities

#### Specific examples of realized initiatives

- □ Lynemouth is a power plant (net installed capacity 396 MW) running on biomass, which was converted from hard coal. The conversion helped to significantly reduce SOx and NOx emissions. This conversion saves approximately 2.7 Mt of CO<sub>2</sub>-eq emissions annually
- Eggborough power plant (net installed capacity 1960 MW) was decommissioned in 2018, saving 11.5 Mt of CO<sub>2</sub>-eq emissions annually (compared to baseload operations in 2013). There are several site development plans in consideration, especially a new build CCGT project (http://www.eggboroughccgt.co.uk)
- Buschhaus power plant (net installed capacity 352 MW) in Helmstedter Revier was transferred into security stand-by mechanism in October 2016 until September 2020 and then was finally decommissioned
- Decommissioning of our Mumsdorf power plant (net installed capacity 110 MW) in Germany led to an annual saving of about 800 kt of CO<sub>2</sub>-eq emissions
- Decommissioning of 2 older oil units (Unit 1 and Unit 2) in Fiume Santo (net installed capacity approx. 80 MW)
- Our investment in Czech CHP Elektrárny Opatovice (net installed capacity 378 MW) led to almost 50% reduction in aggregate amount of SOx and NOx emissions and dust particles

#### Planned closures and conversion projects<sup>1</sup>

- Coal-fired assets operated by Gazel Energie (net installed capacity 1190 MW) in France will be decommissioned ahead of the coal phase-out set by the government at year end 2022. While the power plant Provence 5, located in Bouches du Rhone, will be shut down in Q2 2021, the second power plant Emile Huchet 6, located in Moselle, is expected to operate until Q1 2022
- Following a successful bid in the second German coal phase-out auction, the Mehrum hard coal power plant (net installed capacity 690 MW) and Deuben lignite power plant (net installed capacity 67 MW) will be closed in the course of 2021 (Mehrum subject to review of the transmission system operator)
- Kilroot power plant (net coal installed capacity 350 MW with additional oil installed capacity of 163 MW) in the UK will be decommissioned in 2023. Power production from coal is driven by a capacity contract to ensure grid stability. The closed coal capacity will be replaced by newly built highly efficient natural gas units (almost EUR 200m to be invested)
- Boiler refurbishments at Czech heating plants United Energy and Plzeňská teplárenská will enable increase of biomass in our energy mix. The boilers are planned to be commissioned in summer 2021. In Elektrárny Opatovice, two out of six lignite units will be shut down in August 2021
- Coal power plant Fiume Santo (net installed capacity 599 MW) in Sardinia, Italy where sustained operations are required by local government is expected to be decommissioned in 2025. As the power plant is a key source of power on the island, an alternative source of power needs to be identified prior to the shutdown. The selected technology depends on discussions with local authorities, biomass is considered optimal by EPH provided that adequate generation subsidy is provided. In addition, we expect to build photovoltaic panels on the site
- In 2026-2029, the rest of predominantly lignite-fired heating plants operated by EPIF in the Czech Republic (net installed capacity 867 MW) are planned to be gradually replaced by a balanced mix of CCGTs, biomass boilers and waste-to-energy plants

1. The described actions are only indicative and are based solely on management estimates in respect of closures and refurbishments of individual plants. These plans are subject to future management decisions, market development as well as numerous risks and uncertainties



# EPH is one of the leading players in decarbonisation having implemented or announced measures leading to reduction of annual CO<sub>2</sub> emissions by 25 Mt<sup>1</sup>

Country	Company	Plant	Capacity (GW)	/ Savings (Mt CO <sub>2</sub> )	Fuel	Note <sup>3</sup>
UK	EPL	Eggborough	2.0	11.5	Coal	EPH decommissioned plant in 2018
UK	LPL	Lynemouth	0.4	2.7	Coal	EPH executed biomass conversion
DE	HSR	Buschhaus	0.4	2.7	Lignite	Voluntarily placed to security stand-by (no generation) in 2016 and closed in 2020
DE	MGB	Mumsdorf	0.1	0.8	Lignite	EPH decommissioned plant in 2013
Realized closure	es / conversions		2.9	17.7		
FR	Gazel	Provence 5	0.6	1.5	Coal	Provence 5 to be decommissioned in Q2 2021, while Emile Huchet 6 to be
FR	Gazel	Emile Huchet 6	0.6	2.1	Coal	decommissioned in Q1 2022
DE	KWM	Mehrum	0.7	2.5	Coal	Closure of Mehrum and Deuben in the course of 2021 based on results of
DE	MGB	Deuben	0.1	0.9	Lignite CHP <sup>2</sup>	second coal phase-out auction in Germany
Announced clos	sures / conversion	s	1.9	7.0		
UK	KIL	Kilroot	0.5		Coal	The coal unit (dual boilers combusting coal + oil) is currently required for system stability and expected to be needed for its remaining life (expected decommissioning by 2023) and refurbishment to natural gas
ITA	FS	Fiume Santo	0.6		Coal	Must-run infrastructure, ongoing discussion for gas or biomass conversion
CZE	EOP	Opatovice	0.4			All three plants are highly efficient CHPs utilized for public district heating; EPH invested into DeSOx and DeNOx equipment reducing emissions
CZE	UE	Komorany	0.2		Lignite CHP	significantly
CZE	PLTEP	Plzenska teplarenska	0.3			biomass boilers and waste-to-energy plants
DE	MGB	Wählitz	0.0		Lignite CHP	CHP utilised for industrial purposes; closure expected in 2035
Planned closure	es / conversions		1.9			

1. CO2 savings are calculated for year 2020 based on IFRS consolidation scope, excluding equity consolidated companies such as LEAG and SE. The year with peak emissions is used as a base year

2. Combined heat and power generation plants

3. The described actions are only indicative and are based solely on management estimates in respect of closures and refurbishments of individual plants. These plans are subject to future management decisions, market development as well as numerous risks and uncertainties

### EPH will save more than 42 Mt of CO<sub>2</sub> annually by 2035



#### CO<sub>2</sub> emission intensity and annual emissions saved<sup>1,2,3,4</sup>

• The trend of improving emission efficiency is characteristic for the last 7 years and is projected to continue due to following causes:

- EPH increases its installed capacity (and thus generation) in renewables and gas plants, which are approximately half emission intensive compared to lignite or hard coal
- Power generation of the existing hard coal and lignite-based plants will be limited as large portion of the capacity is not utilized and only held for grid stability purposes
- Owing to the realized and planned initiatives described previously, 42 mt of CO<sub>2</sub> emissions are projected to be saved annually from 2035 onwards. By 2020, we had already achieved savings of c. 21 mt of CO<sub>2</sub> compared to 2014 following decommissioning of Eggborough power plant, conversion of Lynemouth power plant and transfer of Buschhaus power plant to stand-by mode, along with reducing production at existing coal plants. The **savings** realized until 2018 represent c. **12% of the total CO<sub>2</sub> emissions reduction** from heat and power generation in EU between 2014 and 2018<sup>5</sup>

<sup>5.</sup> Total CO<sub>2</sub> emissions in the EU from heat and power generation declined from 1,084 mt in 2014 to 944 mt in 2018 (sourced from European Environment Agency). Data for 2019/2020 not yet available



<sup>1.</sup> Operating data for year 2020 are presented consistent with IFRS consolidation scope, excluding equity consolidated companies such as LEAG and SE

<sup>2.</sup> Energy produced includes electricity and heat

<sup>3.</sup> Emission savings represent a difference between emissions reported in the given year and peak emissions reported historically

<sup>4.</sup> Projections of future development of emission intensity only indicative and are based solely on management estimates in respect of closures and refurbishments of individual plants. This forward-looking information is subject to future management decisions, market development as well as numerous risks and uncertainties

# 92% of EPH's financial results stems from zero or low-emission operations with limited $CO_2$ footprint

#### Adjusted EBITDA breakdown based on segments and its relation to GHG emissions

# Total Adjusted EBITDA was EUR 2,198m in 2020:

- 76% was generated by segments with minimal emission footprint: gas transmission, gas and power distribution, gas storage, generation from renewables and other, activities in these segments represented 1% of EPH total emissions
- 16% was contributed by lowemission generation represented mainly by highly efficient CCGT units
- 8% was generated by coal generating and mining companies



#### **EBITDA and emissions**

#### **Adjusted EBITDA**

- Gas transmission
- Gas and power distribution
- Gas storage
- EPH other<sup>1</sup>
- Renewables
- Low-emission generation<sup>2</sup>
- Coal-based generation and <sup>3</sup> mining

#### CO<sub>2</sub> emissions

- Segments with minimal emission footprint (1% on total emissions)
- Low-emission generation (67% on total emissions)
- Coal generation (31% on total emissions)

- 1. Includes mainly logistics, trading activities and holding companies
- 2. Includes heat and power generation from low-emission sources, primarily natural gas, including heat distribution without own production
- 3. Includes lignite mining, heat and power generation from hard coal and lignite, including district heating networks operation adjacent to the plant

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- ESG and sustainability
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  - EP Infrastructure
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### Key Takeaways



# Content

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## **EPIF** Group overview

Segment	Group Companies	Asset high	nlight	Business profile
Gas Transmission	eustream SLOVAK GAS TSO	#1	Part of the largest transmission route in Europe <sup>1</sup>	<ul><li>Regulated</li><li>Long-term contracted</li></ul>
2 Gas and Power Distribution	Distribúcia Spredoslovenská HOLDING Stredoslovenská distribúčná	#1	Gas distributor in Slovakia <sup>2</sup>	<ul> <li>Almost fully regulated; natural monopoly position in distribution business in the region of</li> </ul>
() cpct.	#2	Electricity distributor in Slovakia <sup>2</sup>	<ul><li>operation</li><li>Predominantly regulated</li></ul>	
3 Heat Infra	PLZEŇSKÁ TEPLÁRENSKÁ IIEOP	#3	Czech district heating infrastructure	Predominantly regulated
4 Gas Storage	Storage	#1	Storage capacity in the region of Slovakia, Czech Republic and Austria <sup>3</sup>	<ul> <li>Predominantly long-term contracted</li> </ul>

Source: Company information, internal research and analysis, Gas Storage Europe

- 1. Based on volume transmitted
- 2. Based on volume distributed
- 3. Based on storage capacity

# Gas Transmission: key highlights

2020 Adj. EBITDA<sup>2</sup>: EUR 680 million 2019 Adj. EBITDA: EUR 734 million



		Sole gas transmission system operator (TSO) in Slovakia and owner of all transmission infrastructure
		Almost <b>a third of the European import capacity from Russia</b> . The largest and most used natural gas import route to Ukraine from Western Europe
	1 Key strategic asset for Slovakia and the EU	Key strategic assets for Slovak government (51% ownership, A+ / A2 / A1) and one of the largest contributors to the state budget
		Historical trend of increasing need for Russian gas in Europe because of decrease of domestic production and anticipated growing gas consumption
		SK-PL interconnector currently under construction is scheduled to commence operations in early 2022. This strategic project is on the EU top priority list (heavily subsidized)
	Stable and fully EU	<b>Tariffs are set</b> by the regulator <b>for 5-year period</b> (2017-2021) in accordance with methodology of comparison of the international transmission tariffs (so called benchmarking system)
	2 compliant regulatory environment	From 2022, a fully cost based approach with secondary adjustment based on benchmarking will be applied (already approved)
		Transmission fees are fixed at the start for each contract and unaffected by future regulatory changes
		100% ship-or-pay contracts assure stable revenue streams over time due to fixed prices
eustream		Long-term capacity bookings (approximately 50% of total annual capacity) at least until 2028
	3 100% ship-or-pay contracts and majority of capacity	Results of a non-binding market survey held in December 2016 showed strong interest for Eustream's transit capacities until December 2039 (supported by already placed conditional bookings)
	contracted for upcoming years	At the end of 2019, <b>a five-year gas transit deal was reached between Russia and Ukraine</b> with agreed minimum annual volumes of 65 bcm in 2020 (with 40 bcm reserved for eustream) and 40 bcm annually thereafter. Also, Russia has an option to extend for other 10 years, i.e. by 2034. This new agreement proves the vital role that Ukrainian corridor (and eustream) plays for Russian gas
		Optimally maintained, well developed pipelines and facilities
	Highly cash generative	EUR 680m Adj. EBITDA <sup>2</sup> in 2020 (2019: EUR 734m), with <b>high Cash Conversion</b> <sup>2</sup> of 94% (2019: 91%)
	4 business with limited maintenance capex needs and sound financial performance	The decrease in 2020 Adj. EBITDA was primarily driven by 2019 front-loading of volumes from 2020 due to then existing uncertainties regarding renewal of the transit contract between Russia and Ukraine
	and outlook	Conservative leverage cap of 2.5x net debt / EBITDA set by the shareholder agreement (SHA) with Slovak government
1 SSD / Mandy's / Fitzh		Standalone credit rating: Baa2 by Moody's / A- by Fitch, outlook stable
<ol> <li>S&amp;P / Woody s / Fitch</li> <li>For definitions see Appendix</li> </ol>		

**EP Infrastructure** 

# eustream is the key player in transit of gas to Western and Southern Europe

#### Prominent role in European gas sourcing

- Critical infrastructure for the European Union (particularly for Italy, Austria, Central Europe) and for Ukraine
- Eustream presently plays a pivotal role in North to South natural gas flows (mostly from Nord Stream I)
- Nord Stream II, if implemented, will further increment the importance of Eustream infrastructure in the North-South gas movements: in particular, Eustream infrastructures between Czech Republic and Austria (IP Lanžhot and IP Baumgarten) will strongly benefit
- No other existing transmission route with sufficient capacity to supply major part of the aforementioned region in the context of expected increase in imports of Russian gas to meet EU consumption
- Large majority of 57 bcm of gas in 2020 (69 bcm 2019) was transmitted under long term ship or pay contracts to traditional markets of Eustream
- C. 72% of imported gas from EU to Ukraine<sup>4</sup> is transmitted using eustream network (point Budince)

#### Stable market share and Adj. EBITDA development of Eustream<sup>2</sup>





#### Source: Eustream

<sup>1</sup> Represents technical capacity at the Eastern border SK-UA. Total capacity in all directions depends on actual combination of entry/exit points
<sup>2</sup> Only first leg of Eugal (half capacity) is currently completed

Pipeline Name	Yearly Capacity
Existing pipelines	
Eustream	78.5 bcm <sup>1</sup>
Nord Stream	55 bcm
Yamal	36.5 bcm
Blue Stream	16 bcm
Net4Gas	66 bcm
OPAL	36.5 bcm
Gazelle	33 bcm
Trans-Mediterranean	30 bcm
Other Africa to EU	31.7 bcm
Norway to EU	152.7 bcm
— Turkish Stream (1+2)	31.5 bcm
TANAP	16 bcm
Eugal	55 bcm <sup>2</sup>
TAP	10 bcm
Turk Stream (onshore to RS)	12 bcm
Potential pipelines	
Baltic pipe	10 bcm
Eastmed+Poseidon	10 bcm
Nord Stream II	55 bcm
Eastring	20-40 bcm
Turk Stream (onshore RS-HU)	9 bcm

1. Source: Data of the operators of the individual entry points to Ukraine, ie FGSZ Zrt . (Hungary), GazSystem S.A. (Poland) and Eustream a.s.

 Total piped gas import to EU27 and the United Kingdom includes pipeline deliveries from Russia, Norway, Algeria and Libya. Total Eustream share is calculated as Eustream total annual transmission / Total piped gas import to EU27 and the United Kingdom

3. Source: EPIF consolidated financial statements. For definitions see Appendix

4. Based on average imports in the period from 2014 to 2020

#### EP Infrastructure

Gas Transmission

Distribution

Heat Infra

Gas storage

# Gas and Power Distribution (I/II): SPPD key highlights



2020 Adj. EBITDA1: EUR 598 million

Gas Transmission Distribution Heat Infra Gas storage

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1. Represents Adj. EBITDA for the whole segment. For definitions see appendix

2. For definitions see appendix

#### **EP Infrastructure**

Distribúcia

# Gas and Power Distribution (II/II): SSE key highlights



2020 Adj. EBITDA1: EUR 598 million

Gas Transmission Distribution Heat Infra Gas storage

		<b>1</b> <i>electricity distribution</i> <i>company in its region of</i> <i>operation (natural monopoly)</i>	<b>Monopoly distribution company</b> in its region of operation <sup>2</sup> Critical distribution asset in Slovakia with network length of c. 35,000 km Diversified customer base of c. 765,000 electricity off-take points
		2 Stable and established regulatory regime	<ul> <li>Stable distribution tariffs approved by the regulator for the whole regulatory period 2017 – 2021 (recently extended to 2022) with only minor changes possible</li> <li>SSD receives stable and predictable returns from its regulated business</li> <li>As of 1 January 2020, the SOT clearing obligation causing fluctuation in results was transferred to the state-owned company; 2020 was the last year in which SOT influenced Adjusted EBITDA</li> </ul>
		3 Strong operational performance	Stable distribution volumesaround 6 TWh per year with 5.9 TWh in 2020 (2019: 6.2 TWh)Strong process, cost and work efficiency improvements, regulated OPEX outperformanceOPEX outperformanceConsistently achieving low levels of distribution losses and meeting reliability indicators set by the regulator
	4 Proven track record of cash-flow generation	<ul> <li>Track record of strong and stable Cash Conversion<sup>3</sup> in the gas and power distribution segment, reached 86% in 2020 (2019: 86%)</li> <li>Stable core business Adjusted EBITDA<sup>2</sup> with moderate increase potential due to cost optimization and efficiency driven initiatives</li> <li>Stable investment requirements primarily to the backbone and high voltage infrastructure. Substantial part of reconstructions and development investments realised by own sources that allows for higher productivity and efficiency in general Leverage capped in SHA with Slovak government by 2.5x EBITDA with current Net Leverage remaining negative</li> </ul>	

- 1. Represents Adj. EBITDA for the whole segment. For definitions see Appendix
- 2. Refers to SSD which contributed the vast majority of SSE's Adj. EBITDA in 2019 and 2020 periods. Other SSE activities consist primarily of electricity supply
- 3. For definitions see Appendix

**EP Infrastructure** 

# Heat Infra: key investment highlights

2020 Adj. EBITDA<sup>1</sup>: EUR 145 million 2019 Adj. EBITDA: EUR 175 million



1	Established exercise of	Major Czech district heating operator, supplying heat to ca 150k customers in major regional cities in the Czech Republic
	district heating with a	Important provider of grid balancing services to the Czech TSO
	<i>key role for power grid</i>	Additional potential for small bolt-on acquisitions
	Stability	Disposal of PT Group and BERT in Q4 2020, where PT Group and BERT still contributed EUR 67m to EPH 2020 Adjusted EBITDA
	Robust district heating 2 systems producing low	Ownership of approximately 732 km of district heating pipelines supplying heat to large number of municipal and residential customers
	<ul> <li>cost heat mainly for households</li> </ul>	The direct contracts with final consumers in cities and full ownership of distribution network makes from our CHPs <b>standard utility business</b>
	Favorable regulatory	Significant support for cogeneration assets from both national and EU legislation
	cogeneration and district heating	Highly efficient cogeneration with strict emission limits helping to meet country's energy efficiency and environmental protection goals
T I STEPLARENSKA		District heating is a regulated business with <b>very high barriers to entry</b> due to limited possibility to replicate the existing heating systems
		Business largely resilient to economic cycles
	4 Stable returns and high entry barriers	The segment reports reasonably solid <b>Cash Conversion</b> <sup>1</sup> of 49% for 2020 (2019: 67%) which temporarily declined in 2020 due to sizeable development CAPEX (primarily a major cogeneration turbine upgrade to increase its generation efficiency)
		Lower 2020 Adj. EBITDA as compared to 2019 was chiefly affected by higher EUA prices and disposals of PT Group and BERT in Q4 2020
	Electricity produced in cogeneration mode with	All plants are cogeneration plants, i.e. operate in a mode of combined heat and power production with <b>high overall efficiency</b>
	ancillary services	Significant share of power revenues from grid balancing services

### Gas Storage: key investment highlights

2020 Adj. EBITDA<sup>1</sup>: EUR 216 million 2019 Adj. EBITDA: EUR 176 million



Market leader in the CE	Market leader (24.0% share) in terms of capacity in the gas storage market in the CE region (the Slovak Republic, the Czech Republic and Austria)
1 region with significant	Monopoly gas storage operator in Slovakia, with 100% market share
position in Bavaria	7.6% market share in Germany through acquisition of storage assets (NAFTA Speicher) at the end of 2018 (20.0 TWh)
Strategically located	Connection to the Central European gas routes
2 asset	Interconnection with and ability to deliver to the VTP Austria / CEGH gas hub and NCG VTP gas hubs
Medium and long-term contracts, Stable and	100% of <b>capacity contracted</b> for season 2020/21 and ca 54-58% on a <b>long-term</b> <b>basis</b> until season 2025/26 and 35% until season 2026/27 (shares as of 31 December 2020, incl. NAFTA Speicher) supporting stable EBITDA
generation	Moderate investment needs due to modern facilities and strong cost control on
and modern asset base	OPEX side Track record of <b>superb Cash Conversion</b> <sup>1</sup> - 96% in 2020 (2019: 94%)
	No price regulation <sup>2</sup>
4 No price regulation	Long-term contracts usually include price adjustment formulas reflecting inflation and have a store-or-pay principle
	Short-term contracts mainly based on winter-summer spreads
	Strategic storage for security of supply needs
- Eurther opportunities	Additional operational synergies and initiatives within the EPIF Storages
generating value	Direct connection of SPP Storage to Czech transmission system planned
	Use of innovative products with a potential upside in energy storage

- 1. For definitions see Appendix
- 2. Price regulation can be introduced in case of Emergency situation

natta

**SPOZAÇAS** 

speicher

Storage

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# EPPE Group overview

Segment	Group Companies	Highlights
1 UK+Ireland	LYNEMOUTH POWER EP SHB EP Langage EP Kilroot EP Ballylumford	<ul> <li>Diversified fleet of power generating assets in the UK and Ireland</li> <li>Large portion of contracted or regulated revenues (CfD regime at Lynemouth, Capacity market secured until 2025 for most of the assets)</li> <li>Stable performance and strong cash flow generation</li> <li>High potential of further growth (Kilroot OCGT, development on Eggborough site)</li> </ul>
2 Italy	PRODUZIONE Bi@masseltalia Bi@masseCrotone University of the sector of	<ul> <li>Diversified fleet of power generating assets with a total capacity of 4,171 MW</li> <li>Large portion of contracted or regulated revenues (must-run regime on Fiume Santo and Trapani, GRIN incentive scheme for biomass plants, capacity market from 2022)</li> <li>Stable performance and strong cash flow generation</li> <li>High potential of further growth (Tavazzano CCGT, development on Fiume Santo site)</li> </ul>
3 France	GazelEnergie	<ul> <li>Diversified fleet of power generating assets with a key focus on renewables</li> <li>Large portion of contracted or regulated revenues (feed-in tariffs on biomass plant and wind and solar parks)</li> <li>Active steps in decarbonisation ahead of the planned coal exit in France</li> <li>High potential of further growth (new projects on former coal sites)</li> </ul>
4 Germany	MIBRAG       Saale Energie         ) (HELMSTEDTER REVIER       Kraftwork MEHRUM         EP New Energies	<ul> <li>German assets ensure security of supply and stability of grid</li> <li>Track record of successfully realised projects and clear future path to responsible transition</li> <li>Financial performance driven by long-term contracted fuel deliveries to critical German infrastructure</li> <li>Future investments into renewable energy generation through EP New Energies</li> </ul>
5 Other	EP Commodities	<ul> <li>EP Commodities is a Group trading house that plays significant role across European energy markets</li> <li>It supports the group and third-party customers with a wide range of specialized market access, asset optimization, risk management, supply and logistics services</li> </ul>

# UK and Ireland

								Other
			Assets	Location	Fuel	Installed capacity (MW)		.4
			Lynemouth	England	biomass	420	and the second	Lynemouth
			South Humber Bank	England	CCGT	1,365	Ballylumford	2
	1	Diversified fleet of power	Langage	England	CCGT	905	Kilroot	South Humber Bank
		generaling assets	Kilroot	Northern Ireland	Coal	655	E S	
			Ballylumford	Northern Ireland	CCGT	683	The manual and	4
			Tynagh	Ireland	CCGT	384	Tynagh	Langage
LYNEMOUTH			Lynemouth Deprates under Under the CfD either receive of price and the £124.35/MWh)	r CfD regime sind , Lynemouth wil pr make paymen initial £105/MV	ce June 201 I receive re ts based or Wh strike p	8 venue from the n the difference b price (indexed t	wholesale market between a defined to inflation; curren	for its output and market reference nt strike price is
EP SHB	2	Large portion of contracted or regulated revenues	Ballylumford the C station is Capacity marke	fully contracted	under PPA red until 202	with the Power P 24/2025 delivery	rocurement Board year	until 9/2023
EP Kilroot			<ul> <li>South Humber Bank, Langage and Tynagh</li> <li>Capacity market revenues secured until 9/2025 for SHB, LAN and until 2024/2025 capacity year for Tynagh</li> </ul>					
EP Ballylumford			Kilroot <ul> <li>Provides mainly</li> </ul>	/ balancing and a	ancillary ser	vices to secure N	lorthern Irish grid	
		Stable performance and	Adjusted EBIT	DA <sup>(1)</sup> reached E	UR 213 mil	lion in 2020		
LI	3	strong cash flow generation	In 2020, the fle intensive sour	et produced 16,7 ces	774 GWh of	<b>power</b> , <b>94%</b> of v	which was from ze	ro or low carbon-
		High potential of further	<ul> <li>Kilroot OCGT</li> <li>Kilroot coal and oil power plant to be decommissioned in 9/2023 in line with the coal phase-ou deadline set by the UK government</li> <li>The closed coal and oil capacity is planned to be replaced by two highly efficient and flexibl Siemens OCGTs with a combined capacity of app. 700 MW, of which substantial portion i supported by already secured capacity contracts (557 MW) with the remaining derated capacit to be tendered</li> </ul>					he coal phase-out icient and flexible stantial portion is derated capacity
1. For definitions see Appendix	4	growth	<ul> <li>Eggborough         <ul> <li>Eggborough power plant (net installed capacity 1960 MW) was decommissioned in 2018, saving 11.5 Mt of CO<sub>2</sub>-eq emissions annually (compared to baseload operations in 2013)</li> <li>There are several site development plans in consideration, especially a new build CCGT project (http://www.eggboroughccgt.co.uk)</li> <li>We intend to extract pulverized fuel ash from former ash disposal site which can help cemen industry to reduce their carbon footprint</li> </ul> </li> </ul>					

EP Power Europe

UK and Ireland Italy

France

Germany

					France Germany Other
Assets Livorno Ferraris Tavazzano and Montanaso Ostiglia Scandale (Ergosud) Trapani Fiume Santo Biomasse Crotone (BC) Biomasse Italia (BI) Fusine	Fuel CCGT CCGT CCGT Coal CCGT Hard Coal Biomass Biomass Biomass	Net capacity (MW) 805 1,140 1,137 802 213 598 27 47 5.7	Ownership           75%           100%           50%           100%           55%           100%           75.5% <sup>(2)</sup> 75.5% <sup>(2)</sup> 75.5% <sup>(2)</sup>	Livorno Ferraris Fiume Santo Trapani	Tavazzano and Montanaso Ostiglia Biomasse Italia Biomasse Crotone Scandale
<ul> <li>Fiume Santo <ul> <li>Power plant under <i>Must Run</i> essentiality regime, recently extended till 2024</li> <li>Remuneration is taking into account appropriate remuneration on capital employed and variable costs together with any market revenues received.</li> </ul> </li> <li>Biomass plants <ul> <li>All plants relying on the GRIN incentive scheme ensuring income in addition to the standard power sales</li> <li>Assigned for 15 years, GRIN will expire in 3/2025 for Fusine, 6/2027 for Bl and 10/2027 for BC Trapani</li> <li><i>Must Run</i> is awarded on yearly basis. Assumed to be prolonged until the capacity can be substituted, but as no project in construction, therefore prolongation for 2022 assumed</li> </ul> </li> <li>Capacity Market from 2022 <ul> <li>The capacity market (CM) scheme has been confirmed with first auction undertaken for the delivery years 2022 and 2023, with the goal of ensuring sustainability of the Italian energy system vis-a-vis the rise of renewable generation and preserving the economics thermal plants still considered key assets for the system</li> <li>15 years CM contracts are available for new builds</li> </ul></li></ul>					
<ul> <li>Adjusted EBITDA <sup>(1)</sup> reached EUR 250 million in 2020</li> <li>In 2020, the fleet produced 14,905 GWh of power, 80% of which was from zero or low carbon intensive sources</li> </ul>					
<ul> <li>Tavazzano CCGT</li> <li>A new 800 MW CCd the existing Tavazza</li> <li>Fiume Santo site</li> <li>New approx. 10 MW</li> <li>Further gas power facilitate energy tran</li> <li>Other opportunities of</li> </ul>	GT power no site with photovolta generatior sition on the Italia	plant, so-called n expected start aic project under n projects being an market being	"New Tava of operation developme developed explored to	izzano project", is being ns in 2023 Int on site of Fiume San d for upcoming capac support Italian coal exi	g developed in ito plant ity auctions to t
	Assets Livorno Ferraris Tavazzano and Montanaso Ostiglia Scandale (Ergosud) Trapani Fiume Santo Biomasse Crotone (BC) Biomasse Italia (BI) Fusine Fiume Santo Power plant under <i>M</i> Remuneration is tak costs together with a Biomass plants All plants relying on power sales Assigned for 15 year Trapani Must Run is award substituted, but as n Capacity Market from 2 The capacity market delivery years 2022 system vis-a-vis the still considered key a 15 years CM contract Adjusted EBITDA (1 In 2020, the fleet pro- intensive sources Tavazzano CCGT A new 800 MW CC the existing Tavazza Fiume Santo site New approx. 10 MW Further gas power facilitate energy tran Other opportunities of	Assets       Fuel         Livorno Ferraris       CCGT         Tavazzano and Montanaso       CCGT         Ostiglia       CCGT         Scandale (Ergosud)       Coal         Trapani       CCGT         Fiume Santo       Hard Coal         Biomasse Crotone (BC)       Biomass         Biomasse Italia (BI)       Biomass         Fuime Santo       Biomass         Power plant under Must Run est         Remuneration is taking into accosts together with any market         Biomass plants         All plants relying on the GRIN power sales         Assigned for 15 years, GRIN w         Trapani         Must Run is awarded on year substituted, but as no project in         Capacity Market from 2022         The capacity market (CM) sci delivery years 2022 and 2022 system vis-a-vis the rise of rem still considered key assets for t         15 years CM contracts are avait         Adjusted EBITDA <sup>(1)</sup> reached I         In 2020, the fleet produced 14, intensive sources         Tavazzano CCGT         A new 800 MW CCGT power the existing Tavazzano site with         Fiume Santo site         New approx. 10 MW photovolta         Further gas power generation facilitate energy transition         Other opportunities on the Italia	Assets       Fuel       Net capacity (MW)         Livorno Ferraris       CCGT       805         Tavazzano and Montanaso       CCGT       1,140         Ostiglia       CCGT       1,137         Scandale (Ergosud)       Coal       802         Trapani       CCGT       213         Fiume Santo       Hard Coal       598         Biomasse Crotone (BC)       Biomass       27         Biomasse Crotone (BC)       Biomass       47         Fusine       Biomass       5.7         Fiume Santo       Hard Coal       598         Bomasse Italia (BI)       Biomass       47         Fusine       Biomass       5.7         Fiume Santo       Remuneration is taking into account appropriat costs together with any market revenues receiv         Biomass plants       All plants relying on the GRIN incentive sche power sales         Assigned for 15 years, GRIN will expire in 3/202       Trapani         Must Run is awarded on yearly basis. Assuisubstituted, but as no project in construction, the Capacity Market from 2022         The capacity market (CM) scheme has been delivery years 2022 and 2023, with the goal system vis-a-vis the rise of renewable generati still considered key assets for the system         15 years CM contracts are available for new bu       In 2020, the fleet produced 14,	Assets         Fuel         Net capacity (MW)         Ownership           Livorno Ferraris         CCGT         805         75%           Tavazzano and Montanaso         CCGT         1,140         100%           Ostiglia         CCGT         1,137         100%           Scandale (Ergosud)         Coal         802         50%           Trapani         CCGT         213         100%           Biomasse Crotone (BC)         Biomass         27         75.5% <sup>(2)</sup> Biomasse Italia (BI)         Biomass         47         75.5% <sup>(2)</sup> Fuime         Santo         Exponentiality regime, recently of Remuneration is taking into account appropriate remuneration is taking into account appropriate remunerati	Assets         Fuel         Net capacity (MW)         Ownership           Livorno Ferraris         CCGT         805         75%           Tavazzano and Montanaso         CCGT         1,140         100%           Ostiglia         CCGT         1,137         100%           Scandale (Ergosud)         Coal         802         50%           Trapani         CCGT         213         100%           Flume Santo         Hard Coal         598         100%           Biomasse Crotone (BC)         Biomass         27         75.5% <sup>(2)</sup> Trapari           Fume         Biomass         5.7         75.5% <sup>(2)</sup> Trapari           Power plant under Must Run essentiality regime, recently extended till 2024         Remuneration is taking into account appropriate remuneration on capital employe costs together with any market revenues received.           Biomass plants         All plants relying on the GRIN incentive scheme ensuring income in addition t power sales           Assigned for 15 years, GRIN will expire in 3/2025 for Fusine, 6/2027 for Bl and 10           Trapari         Must Run is awarded on yearly basis. Assumed to be prolonged until the crasubstituted, but as no project in construction, therefore prolongation for 2022 assu           Capacity Market from 2022         The capacity market (CM) scheme has been confirmed with first auction undid elivery years 2022 and

EPPE holds 75.5% stake in total (following the sale of 49% stake in EPNEI to LEAG)
 EP Power Europe

UK and Ireland Italy

### France

							Other
		Assets	Fuel N	let capacity		Caulières	
		Provence 4	Biomass	150	Kerarist	Ť	Cernon
	Diversified fleet of power	Emile Huchet 6 (to be closed Q1 2022)	Hard Coal	595	Ambon	HQPa	aris Emile Huchet 6
1	under GazelEnergie brand	Provence 5 (to be closed 2021)	Hard Coal	595	1		
	with a holding company called	2 solar parks: Brigadel, Le Lauzet	Solar	10.5	Coal power plant		_+ Le Lauzet
	Er France	6 onshore wind parks: Kergrist, Caulières, Ambon, Lehaucourt, Les Vents d. Cernon., Muzillac	Wind	81.9	Biomass power plan Biomass power plan Solar park Wind park	Provenc	Brigadel ce 5 🗭 Provence 4 Marseille
	2 Large portion of contracted or regulated revenues	<ul> <li>Key focus on renewable energy generation</li> <li>Provence 4 - Gazel has converted a former coal unit (circulated fluidized bed) into biomass unit, which utilizes local and imported biomass (wood chips) and waste wood</li> <li>Wind and Solar - the company operates 6 onshore wind parks and 2 solar parks, which are well maintained and provide high visibility on future stable cash flows</li> </ul>					
GazelEnergie 2		<ul> <li>Regulated revenue stream</li> <li>Provence 4 – the company was granted feed-in-tariff until 2035</li> <li>Wind – all parks have feed-in tariffs valid until 2022 – 2025, depending on commissioning date</li> <li>Solar – both parks operate under feed-in tariffs valid until 2030</li> </ul>					
		Active in decarbonisation a Coal power plant Provenc French coal phase-out da	head of the e 5 will be d ate and Emile	planned of ecommission Huchet 6	coal exit in France ioned in Q2/2021, will be decommis	<b>e</b> one year al sioned in Q	head of the official 1/2022
		<ul> <li>Supply business</li> <li>The French portfolio incl customers segmented bet</li> <li>In 2020, total supplied p 2.6 TWh, which makes it of</li> </ul>	ludes major ween large l <b>bower</b> amou one of the lar	power ar &C custon inted to <b>1</b> rgest supp	nd gas supply pl ners and SME cus <b>4.6 TWh</b> and tota lier in France	latforms wh stomers al <b>supplied</b>	ich focus on B2B gas amounted to
	Financial performance		had EUD (7	1) million	in 2020		
		□ Adjusted EBI DA <sup>(1)</sup> reached EUR (/1) million in 2020					
3	negatively affected by coal closures	<ul> <li>In 2020, the fleet produced 1,699 GWh of power, 95% of which was from zero or low carbon-intensive sources</li> </ul>					
4	High potential of further growth	<ul> <li>New projects for the forme expected</li> <li>Other opportunities on the long-term trend</li> </ul>	er coal sites e French ma	being stuc	died, support from osely monitored a	the Govern	ment and Regions

1. For definitions see Appendix

UK and Ireland Italy

France

Germany

### Germa

Germany		UK and Ireland Italy France Germany Other
MIBRAG	1 German assets ensure security of supply and stability of grid	<ul> <li>EP New Energies <ul> <li>Competence centre for renewable energies to be operated on decommissioned mining sites</li> </ul> </li> <li>MIBRAG <ul> <li>Operates 2 opencast lignite mines (Profen and Schleenhein) and 2 CHP plants (Deuben and Wählitz) with a total capacity of 108MW; Deuben will be decommissioned in 2021</li> <li>One of the largest employers and purchasers in the Saxony / Saxony-Anhalt region</li> </ul> </li> <li>Helmstedter Revier <ul> <li>Comprises decommissioned Buschhaus power plant and the adjacent mine which ceased operations in 2016 and is currently under recultivation</li> </ul> </li> <li>Saale Energie <ul> <li>Ownership of virtual 400MW stake in the lignite power plant Schkopau</li> <li>Mehrum</li> <li>G90MW Coal power plant to be decommissioned in 2021(1)</li> </ul> </li> </ul>
Saaie Energie ) (HELMSTEDTER REVIER KREHRUM	2 Responsible transitioning out of coal and lignite	<ul> <li>Track record of successfully realised projects and clear future path to responsible transition</li> <li>Buschhaus power plant (352 MW) in Helmstedter Revier was transferred into security stand-by mechanism in October 2016 until September 2020 and then was finally decommissioned</li> <li>Decommissioning of our Mumsdorf power plant (110 MW) led to an annual saving of about 800 kt of CO<sub>2</sub>-eq emissions</li> <li>Following a successful bid in the second German coal phase-out auction, Mehrum hard coal power plant (690 MW) and Deuben lignite power plant (67 MW) will be closed in the course of 2021<sup>(1)</sup></li> <li>Recultivation</li> <li>Between 1994 and 2020, MIBRAG restored 1,849 hectares of land</li> <li>MIBRAG has implemented various initiatives to reduce dust emissions, including interim greening or use of sprinklers</li> </ul>
5	<b>Financial performance driven</b> by long-term contracted fuel deliveries to critical German infrastructure	Adjusted EBITDA <sup>(2)</sup> reached EUR 130m in 2020
	4 Future investments into renewable energy generation	<ul> <li>Development of wind parks with a total capacity of 300 MW</li> <li>EP New Energies, selected GE Renewable Energy (GE) to supply top class 50 wind turbines, each with 6 MW rated capacity</li> <li>The approval procedures for the projects will start as early as this year with the first construction to start in 2023. This step is part of EPH Group's renewable energy strategy to transform real estate capabilities and former open-cast lignite mining areas by implementing onshore wind</li> </ul>

energy and photovoltaics

At Mehrum, the closure is subject to review of the transmission system operator as the plant could be considered relevant for power grid stability 1.

For definitions see Appendix 2.

EP Power Europe



# EPH

Equity consolidated participations



# Slovenské elektrárne is a dominant Slovak power producer that generates 95% of electricity without carbon dioxide emissions



#### **Company overview**

- Slovenské elektrárne ("SE") is a dominant electricity producer in Slovakia with 3.8 GW net installed capacity
  - It generated two thirds of the Slovak overall electricity production in 2020
  - The company operates 31 hydro, 2 nuclear, 2 thermal and 2 photovoltaic power plants
- □ In 2020, SE generated **18.8 TWh of electricity** and net electricity deliveries totaled at 17.0 TWh
  - As much as 95 % of the delivered electricity was generated without CO<sub>2</sub> emissions
- The company also provides ancillary services for the power grid operator, produces and sells heat, re-sells electricity and offers electricity, gas and services to retail customers
- It is building two nuclear units (ultimately each 477 MW net) in Mochovce, one of the units is imminently awaiting First instance decision for a fuel load
  - The project with budget of EUR 6.2bn is the largest private investment in Slovakia's history
- □ EPH indirectly owns approx. 33% in SE

#### **Power plants**

Power plant	Net capacity (MW)	Commissioning
Mochovce 1,2	901	1998-2000
Bohunice V2 A,B	942	1984
Total nuclear	1,843	
Pumped storage	907	Various
Run-off river and small hydro	683	Various
Total hydro	1,590	
Vojany Power Plant 1	198	1966
Nováky Power Plant A	20	1966, 2003
Nováky Power Plant B	195	1964
Total thermal	413	
PV Mochovce	1	2011
PV Vojany	1	2011
Total PV	2	

Company total 3,848

#### Net power production in 2020

**FPH** 







Orava hydro power plant

Mochovce nuclear power plant



#### Overview

- LEAG operates the Lusatian lignite-fired power plants ("PP") Schwarze Pumpe, Boxberg, and Jänschwalde, and is also the operator of Lippendorf lignite-fired PP near Leipzig and the owner of one of the two units
- In addition to power generation, LEAG generates district heat for half a million households
- LEAG's third product is process steam for industrial customers
- Until the phase-out dates, LEAG will continue to contribute significantly to maintaining a secure, economically and environmentally sound energy supply
- □ LEAG is further developing its business fields with energy technologies for a secure *Energiewende*, such as battery storage systems, renewable energies and the potentials of hydrogen
- □ LEAG is **one of the largest private sector employers** in East Germany with more than 7,000 employees and and twice that much indirectly employed people in the region

#### **Decommissioning / conversion plans**

- Our steps related to the decommissioning are closely coordinated with the federal German government in line with *Energiewende* and *Kohleausstieg* strategy to ensure that grid stability is not endangered and that social impacts in affected regions are considered
- With the political decision to phase-out coal-based energy generation, LEAG is transforming its business model and is taking appropriate measures towards a diversified and future-proof transformation
- LEAG plans to invest hundreds of millions of EUR into non-coal related projects such as renewable, storage and waste-to-energy projects including photovoltaic plants, onshore wind energy projects, waste to energy, CCGTs, battery storage and potential other non-coal releted projects

Plant	Capacity (GW)	Fuel	Expected closure date
Jänschwalde block E & F	1.0	Lignite	2022/23 (as of 2018/19 security reserve)
Jänschwalde block A & B	1.0	Lignite	2028 (as of 2025/27 security reserve)
Jänschwalde block C & D	1.0	Lignite	2028
Boxberg block N & P	1.0	Lignite	2029
Lippendorf unit R	0.9	Lignite	2035
Schwarze Pumpe block A & B	1.5	Lignite	2038
Boxberg block R & Q	1.5	Lignite	2038



# Content

- Key highlights
- Group overview
- ESG and sustainability
- Key takeaways
- Appendix
  - EP Infrastructure
  - EP Power Europe
  - Other





# Appendix: Overview of key EPH assets

	Key subsidiaries	Description	Ownership <sup>1</sup>
Γ	SPP Infrastructure	Holding company of the gas infrastructure assets in Slovakia	49%
	eustream	Owner and operator of 2,273km of transmission pipelines through Slovakia	49%
	SPP – distribúcia	Owner and operator of distribution pipelines in Slovakia	49%
	NAFTA	Owner and operator of gas storage capacities in Slovakia	69%
	NAFTA Speicher	Owner and operator of gas storage capacities in Germany	69%
	SPP Storage	Owner and operator of underground gas storage capacities in the Czech Republic	49%
4	Pozagas	Owner and operator of gas storage capacities in Slovakia	62%
	United Energy	Power and heat generation in Northern Bohemia (Most – Komořany)	100%
	Elektrárny Opatovice	Power and heat generation in Eastern Bohemia (Opatovice nad Labem)	100%
	Stredoslovenská energetika	Power distribution and supply in Central Slovakia	49%
	Plzeňská teplárenská	Power and heat generation in Pilsen	35%
	EP Coal Trading	Coal trading	100%
L	EP ENERGY Trading	Natural gas and electricity trading and supply	100%
Γ	EP Commodities	Group trading arm with a significant presence in European markets	100%
	MIBRAG	Lignite miner in Germany, operating 2 brown coal mines and 2 cogeneration sources	100%
	Helmstedter Revier - Buschhaus	Lignite power plant Buschhaus in Germany (currently in security stand-by)	100%
	Saale Energie	Stake in lignite power plant Schkopau in Germany	100%
	Kraftwerk Mehrum	Hard coal plant in the north of Germany, to be closed in 2021	100%
	Lynemouth Power	100% biomass plant in the UK	100%
	Langage & South Humber Bank	Efficient CCGTs in the UK	100%
	EP Ballylumford & EP Kilroot	Coal, CCGT and OCGT plants in Northern Ireland	100%
4	Humbly Grove Energy Ltd.	Underground gas storage facility in Hampshire, UK	100%
	Tynagh Energy Ltd.	CCGT Power plant in Ireland	80%
	EP Produzione	Owner and operator of gas and coal-fired generation assets in Italy	100%
	Biomasse Italia & Crotone, Fusine	Modern biomass plants in Italy	75.5%
	EP France	2 coal plants, 2 CCGTs, 1 biomass plant, solar and wind assets in France	100%
	EP Resources	Trading company located in Switzerland	100%
	Equity consolidated participation	<u>S</u>	
	Slovenské elektrárne	Dominant generator of electricity in Slovakia	33%
	LEAG	Portfolio of 4 lignite power plants and 4 lignite mines in Germany	50%

EP Infrastructure

EP Power Europe

### Appendix: Glossary

- Adjusted EBITDA represents Operating profit before Depreciation & Amortization and Negative goodwill (if any) further adjusted for selected effects of impairment items, special items (e.g. profit/loss realized on goodwill and disposal of fixed assets, changes in provisions and similar items)
- Adjusted EBITDA margin represents Adjusted EBITDA / Sales
- CAPEX represents Acquisition of property, plant and equipment and intangible assets as presented in the Consolidated statement of cash flows further adjusted for selected items
- Cash and Cash Equivalents represents cash and cash equivalents including restricted cash intended for or covering the repayment of debt
- **Cash Conversion Ratio** is calculated as (Adjusted EBITDA minus CAPEX) divided by Adjusted EBITDA
- Gross Debt represents bonds, notes, debentures, moneys borrowed and debit balances at banks, finance lease or any similar instrument (excluding operating lease) disregarding accrued interest and unamortized fees
- Net debt represents Gross Debt less Cash and Cash equivalents
- Net Leverage Ratio represents Net Debt / Pro-Forma Adjusted EBITDA
- Pro-Forma Adjusted EBITDA represents Adjusted EBITDA pro-forma of the impact of acquisitions and disposals, non-cash items, dividend income and IFRS 16 effect

# Appendix: EPH has been created through a series of strategic selective acquisitions and subsequent consolidations during the past years...

#### A long-standing history of successful acquisitive growth



Accelerated growth via selective acquisitions

Smaller add-on infra + growth in generation segment across Europe

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